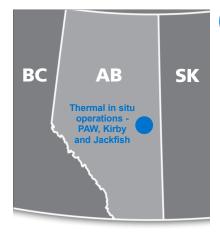
Northeast Alberta Thermal in situ operations

At a Glance



Primrose and Wolf Lake (PAW), Kirby and Jackfish

February 2022





INVESTING LOCALLY

Significant local economic contributions

Supporting jobs, companies and public services (health, safety and education)

- Supporting direct and indirect (suppliers) jobs
- Revenues to governments in royalties and taxes
- Property taxes to municipal governments



1,500 full-time staff

including contractors

45 students

supported by Canadian Natural over the past two years through the Portage College Emergent Needs Bursary



2020 COMMUNITY HIGHLIGHTS

5,600+ students

supported through online learning and nutrition programs during the pandemic, which includes schools within the Northern Lights School division

40+ community organizations

supported, including the Lac La Biche Native Friendship Centre, Cold Lake Hospital Foundation, Hearts for Healthcare (long-term care) and the Royal Canadian Legion

Employee volunteering

Employees organized a fundraiser to support the Hope Haven Women's Shelter and Lac La Biche's Waskaysoo Food Bank. Funds raised were matched by the company. Several employees also act as firefighters in local Fire Departments

Working together

through community-based stakeholder groups, such as the Lakeland Industry and Community Association (LICA) and business advisory groups such as Region One Aboriginal Business Association (ROABA)

Investing in local communities



donated ~\$100,000 worth of bottles towards a recycling program from the Lac La Biche Kinsmen and the KidSport organization, benefitting organizations such as Vera M. Welsh Elementary School, Lac La Biche County Peace Officer Anti-Bullying Program, and the Northern Lights School Division.



With wellness and education as a community priority, we supported Boyle School in upgrading their playground. The school had to tear down their old playground in 2019 due to safety reasons, leaving only a sand box for the kids to play in. Our donation assisted in the construction of the new playground for all students coming back to school in September.



Canadian Natural has been supporting Canadian troops deployed to other countries by providing morale packages filled with comfort items to the 4 Wing Military Family Resource Society (MFRCS). These care packages are prepared and mailed to 4 Wing members, which includes troops and their families at home.

2020 CORPORATE FACTS



EMPLOYMENT CREATION

82,000+

full-time equivalent jobs

including direct, indirect (suppliers) and induced (economy at large) supported by operational and capital spending.
Majority of jobs in Alberta (76,350 FTE)

329 students

in cooperative work terms across all operations ~10,000

employees

across our operations

Indigenous business development

we work with Indigenous companies and contractors, and support local training and capacity building



COMMUNITY FACTS

158

organizations

supported through COVID-19 relief, including Lakeland Out of the V Elements Shelter Society, Lac La Biche and Cold Lake Victim Services, and local food banks

159 contracts

awarded to Indigenous businesses 8,300+

hours

of employee volunteering across o our operations

129 scholarships

awarded across operations, including post-secondary and undergraduate students in the thermal area



LOCAL SAFETY INITIATIVES

Improving safety

Our local teams follow active safety improvement plans focused on meeting our ultimate goal of "No harm to people; No safety incidents"

COVID-19 health protocols



We implemented health protocols and enhanced work procedures, including a company-specific health screening app for our staff



ENVIRONMENT HIGHLIGHTS

32%

reduction in greenhouse gas (GHG) emissions intensity

since 2012 across all operations – same as removing approximately 1.9 million cars off the road annually

1,065 wells abandoned

in conventional operations in 2020, taking inactive sites out of service in a safe and

nactive sites out of service in a safe a environmentally sound manner

854

reclamation certificates

received in 2020 for 2,065 hectares reclaimed, the most of any operator in Western Canada

million trees planted

to date across all operations – one of the final reclamation steps to support a healthy ecosystem

9,200+ hectares reclaimed

in conventional and thermal operations since 2016, equivalent to ~11,300 Canadian football fields



Reverse osmosis water treatment system at PAW improves water recycling capabilities



