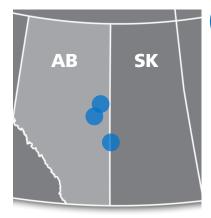
Heavy Oil operations At a Glance



Bonnyville, Cold Lake, Lloydminster

February 2022



S INVESTING LOCALLY

LOCAL EMPLOYMENT

Significant local economic contributions

Supporting jobs, companies and public services (health, safety and education)

- Supporting local direct and indirect (suppliers) jobs
- Revenues to governments in royalties and taxes
- Property taxes to municipal governments
- Surface land rentals to landowners

470+ full-time staff

including contractors

20 students

in cooperative work terms in 2021

TO ST

2020 LOCAL COMMUNITY HIGHLIGHTS

5,800+ students

supported through online learning and nutrition programs during the pandemic, including the Northern Lights School Division and the Lloydminster Public Schools Division

110+ community organizations

supported, including STARS and HALO medical rescue helicopters, Ronald McDonald House Charities, St. Paul & District Hospital Foundation, Lloydminster Health Foundation, local fire departments and senior homes

Employees volunteer

and fundraise for many local charities, including the Bonnyville Health Foundation and Lakeland Humane Society

Working together

through community-based stakeholder groups, such as the Lakeland Industry and Community Association (LICA), to address community issues, including social and economic development, and environment stewardship

Investing in local communities



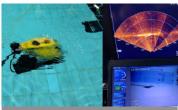
in the Bonnyville & District Chamber of Commerce Annual Chili Cook-off in support of the Society for the Prevention of Cruelty to Animals. Our team was hands-on when involved, raising funds for a good cause while having some fun doing it. They even took home the 2021 Team Spirit award!



to Elizabeth School, located in the Elizabeth Metis Settlement in the Bonnyville and Cold Lake region. These laptops are used for virtual learning, which has been a particularly large need during the COVID-19 pandemic. Many students require laptops to be able to safely do their schooling from home.



Throughout our longstanding partnership with the Lloydminster Public Schools Division, supported the schoo breakfast program, as well as the Lloydminster Region Health Foundation's mental health initiative, Project Sunrise, to help to develop better services that support youth wellness within the community.



As a long-term supporter of the Lloydminster Rescue Squad, we donated towards a remote operating vehicle (ROV) with sonar that allows for safer water searches during the night. Prior to this, we helped with the purchase of an air boat that is used for emergency medical services and

2020 CORPORATE FACTS



EMPLOYMENT CREATION



COMMUNITY FACTS

82,000+

full-time equivalent jobs

including direct, indirect (suppliers) and induced (economy at large) supported by operational and capital spending in Canada

329 students

in cooperative work terms across all operations

~10,000

employees

across our operations

Indigenous business development

we work with
Indigenous companies
and contractors, and
support local training and
capacity building

158

organizations

supported through COVID-19 relief, including Elk Point and Area Victim Services, Bonnyville Victim Services, Cold Lake Victim Services, and local food banks

159 contracts

awarded to Indigenous businesses

8,300+

hours

of employee volunteering across our operations

129 scholarships

awarded across operations, including post-secondary and undergraduate students from Lakeland College



LOCAL SAFETY INITIATIVES

Improving safety

Our local teams follow active safety improvement plans focused on meeting our ultimate goal of "No harm to people;"

No safety incidents"

COVID-19 health protocols



We implemented health protocols and enhanced work procedures, including a company-specific health screening app for our staff



ENVIRONMENT HIGHLIGHTS

32%

reduction in greenhouse gas (GHG) emissions intensity

since 2012 across all operations – same as removing approximately 1.9 million cars off the road annually

5.9 million trees planted

to date across all operations – one of the final reclamation steps to support a healthy ecosystem 9,200+

hectares reclaimed

in conventional and thermal operations since 2016, equivalent to ~11,300 Canadian football fields

1,065 wells abandoned

in conventional operations in 2020, taking inactive sites out of service in a safe and environmentally sound manner

854 reclamation certificates

received in 2020 for 2,065 hectares reclaimed, the most of any operator in Western Canada



Planting trees in Bonnyville