



CANADIAN NATURAL RESOURCES LIMITED

REPORT ON

FIGHTING AGAINST FORCED LABOUR AND CHILD LABOUR IN SUPPLY CHAINS ACT

Annual Report

This Statement ("Statement") is made jointly by Canadian Natural Resources Limited and its wholly-owned subsidiaries listed in Appendix A (collectively the "Canadian Natural Reporting Entities") pursuant to Canada's Fighting Against Forced Labour and Child Labour in Supply Chains Act (the "Act") and constitutes our forced labour and child labour reporting statement for the financial year ended December 31, 2025 (the "Report"). All subsidiaries of Canadian Natural Resources Limited are reviewed to determine if they are reporting entities pursuant to the Act; where this Statement refers to "Canadian Natural", the "Company", "we", "our", or "us," such reference applies only to the Canadian Natural Reporting Entities.

Canadian Natural Resources Limited is listed on the Toronto Stock Exchange and the New York Stock Exchange and is headquartered in Calgary, Alberta, Canada.

Steps to Prevent and Reduce Risk of Forced Labour and Child Labour

In 2025, the Company conducted an internal review that mapped out our business activities and supply chain to assess and identify where risks of forced labour or child labour may exist. This risk assessment focused on direct procurement activities that support Company operations and included a review of our suppliers and originating locations. The information collected through the assessment was used to develop, implement, and adopt a plan for addressing any potential risks of forced labour or child labour in our supply chain as detailed in this Report.

Structure, Activities and Supply Chain

Canadian Natural is a Canadian-based senior independent energy company engaged in the acquisition, exploration, development, production, marketing and sale of crude oil, natural gas and natural gas liquids ("NGLs"). The Company's principal core regions of operations are in western Canada.

As of December 31, 2025, the Company had approximately 10,500 full time equivalent permanent employees in North America, including corporate head office and field-based staff.

Additional information relating to the Company, including our Annual Report for the year ended December 31, 2025, our Management's Discussion and Analysis for the year ended December 31, 2025 and our audited financial statements for the year ended December 31, 2025, can be found on the Company's website at www.cnrl.com.

Non-Operated Interests

Canadian Natural holds interests in joint-venture assets that are not operated by the Company.

Statements regarding our operations, assets and values apply only to our operated assets. Data for non-operated assets is not presented in this Report; however, this Report includes a description of how we generally approach

risks, including with respect to human rights, in relation to our interests in non-operated assets and other investments.¹

Supply Chain

For the purposes of this Statement, our “supply chain” refers to all direct procurement activities for goods and services required or consumed by the Company in its operations. Our supply chain includes manufacturers and distributors of oil and natural gas goods and supplies; third party contractors providing equipment, services and personnel as part of the exploration and production process; third party contractors providing transportation to and from Canadian Natural’s production facilities; and corporate procurement.

Policies

We have corporate policies that apply to our people, suppliers and other stakeholders we work with. These policies set expectations and standards in relation to human rights, including forced labour and child labour. These include:

1. Code of Integrity, Business Ethics and Conduct (the “Code”)

The Code has been adopted and approved by the Company’s Board of Directors to ensure that the Company adheres to ethical standards and obeys all applicable laws. The Code applies to the Company and its subsidiaries, domestic and international, over which the Company has control. The Code identifies, among other things, our commitment to the protection of human rights within our areas of operation. We also maintain the integrity of our business processes through transparency and the implementation of appropriate internal controls.

The Company’s corporate Management Committee is responsible for the implementation and administration of the Code. Each manager within our organization is responsible for ensuring that all staff under their supervision are familiar with the Code and apply it consistently in their business dealings. No staff has the authority to violate any of the Code’s provisions or to direct or authorize others to do so.

2. Canadian Natural’s Human Rights Statement (the “Human Rights Statement”)

The Company believes in, supports and is committed to human rights and social justice. Our Human Rights Statement is reflected in the core values of our mission statement — *To develop people to work together to create value for the Company’s shareholders by doing it right with fun and integrity* — and in the Code.

We recognize, respect and abide by all labour, child labour and employment laws and expect our contract service companies, contractors and other third-party companies to meet the required standards. These include prohibitions on child labour, forced labour and discriminatory behavior, as well as recognition of the rights of freedom of association and collective bargaining.

3. Contractor and Consultant Code of Integrity, Business Ethics and Conduct

The Company requires our business counterparties to be familiar with and abide by Canadian Natural’s Code and Human Rights Statement by including such obligations in our contracts for the procurement of goods and services. Canadian Natural endeavors to conduct business with contractors, vendors and service providers who share our values and business principles.

¹ This Report does not include an assessment of the forced labour and child labour risks associated with any acquired supply chain contracts and operations which have not been fully integrated during the reporting period. Review of such contracts and operations is ongoing.

Our corporate templates used for the procurement of goods and services on behalf of the Company contain:

- i) an express obligation for contractors, vendors and service providers and their subcontractors and sub vendors to abide by all applicable laws (including the Act), the Code and our Human Rights Statement;
- ii) a representation and warranty from contractors, vendors and service providers in relation to such obligations; and
- iii) default provisions if these obligations are not complied with.

4. Company Human Resources Policies

The Company has numerous internal policies and practices in place, including but not limited to our Recruitment Policy, to ensure compliance with all applicable employment laws and to safeguard against the use of forced labour or child labour within our sphere of operations.

Due Diligence Processes

The following is a summary of the controls and due diligence processes undertaken by Canadian Natural in 2025 to assess the risk of the use of child or forced labour within our supply chain:

- Revised the supply chain contracts used for the procurement of goods and services to include a representation and warranty from suppliers that they comply with modern slavery legislation and they do not use any form of modern slavery, including forced labour or child labour in the goods or services they provide;
- Assessed supply management processes to identify areas that have preventative steps in place and areas of potential improvement;
- Implemented the modern slavery compliance questionnaire within our newly adopted Contractor Qualification System used for onboarding suppliers that provide goods or services directly to the Company (hereafter, "Tier 1" suppliers), including adoption of a new standardized report to capture supplier responses;
- Implemented a mandatory questionnaire for prospective suppliers within our Contract Management and Sourcing application, and instructed Canadian Natural personnel on the purpose and use of this questionnaire in the sourcing process;
- Implemented market-leading software to support enhanced supplier screening; and
- Engaged a multi-disciplinary working group to:
 - i) investigate, identify, and improve areas throughout our Company's procurement processes;
 - ii) develop additional preventative steps;
 - iii) provide training to Company personnel to reduce the risk of forced labour and child labour in procurement activities; and
 - iv) draft and prepare this Report.

Tier 1 suppliers and contractors who either deliver goods to our sites or perform on site services must pass a pre-qualification process to ensure such suppliers and contractors are compliant with Canadian Natural's safety procedures and operational requirements.

Identifying Risks of Forced Labour or Child Labour

The Company incorporated an annual internal assessment of the risks of forced labour or child labour in our supply chain activities.

As part of our internal assessment, we evaluated data by geographically mapping Canadian Natural's global supply chain expenditures for our Tier 1 suppliers. Our Tier 1 supplier analysis showed that in 2025, approximately 98.09% of our spend was based in Canada, with a further 1.76% in the US and 0.15% overseas. Additionally, less than 0.02% of our spend was from contractors and vendors situated in four countries identified as "at risk" on the U.S. Department of Labor's Bureau of International Labor Affairs List, and no Company procured goods matched the classifications or item descriptions on the U.S. Department of Labor's List of Goods Produced by Child Labor or Forced Labor.

We recognize that goods and services supplied by our Tier 1 suppliers may not be manufactured or sourced, in whole or in part, in those direct suppliers' countries but instead in jurisdictions that are at higher risk for forced labour or child labour. In the future, we plan to continue to identify risks, to address gaps in our assessments by analyzing Tier 1 supplier data and to determine how to collect and understand Tier 2 supplier (suppliers of our suppliers) data when assessing the risk of forced labour and child labour in our Tier 1 supplier's own supply chains.

Remediation Measures

Canadian Natural has not identified any instances of forced labour or child labour in our operations or supply chain in 2025. As a result, we have not had to take any remediation measures. The majority of the Company's procurement is managed by a central procurement function within our supply management group based in our head office in Calgary, Alberta, Canada. The Supply Management group manages the negotiation and implementation of the majority of the Company's contracts and takes steps to incorporate our contract requirements, including those set out in paragraph 3 of the Policies section above.

For employees seeking advice on ethical or potentially unlawful behavior, human rights matters, or for those who have questions in relation to the Code or are aware of any irregularities, Canadian Natural encourages open dialogue through a variety of pathways, including our Human Resources group, supervisors, and members of the management team, and reporting via Canadian Natural's third-party managed integrity hotline, ConfidenceLine.

ConfidenceLine is a confidential and anonymous workplace and business ethics hotline available to the public and the Company's employees, contractors, suppliers and service providers 24 hours a day, 365 days a year. Reports or concerns about violations of our Code can be submitted either by web-based reporting, or by telephone through ConfidenceLine.

Training

Canadian Natural is committed to maintaining the highest level of business ethics and principles to ensure that its integrity, through the actions of its employees, is beyond reproach in the day-to-day conduct of its business and that it is in compliance with all applicable laws.

In 2025, Canadian Natural continued to utilize a mandatory computer-based training program on the Code for all Directors, Officers, employees (permanent and part-time), contingent workers and consultants. This training is required to be completed annually, and all employees and contingent workers must verify that they are in compliance with the Code at the end of the training. Every staff member is expected to remain current with the Code and any amendments that may be made from time to time.

During 2025, we continued to deliver a targeted internal training and awareness course on the Act. This specialized mandatory training is required to be completed annually by staff in key roles involved in corporate procurement and supply chain activities within the Company. It also remains a core component of the onboarding program for new personnel in these functions.

Assessing our Effectiveness

Preventing and addressing forced labour and child labour in our operations and supply chains is an ongoing process that requires continued analysis, monitoring and evaluation. Canadian Natural endeavors to conduct business with suppliers, contractors and contract service companies who share our values and business principles.

Canadian Natural's employment practices are consistent with Canadian labour and employment laws and help prevent and reduce the risk of child and forced labour in its operations.

Canadian Natural's supplier qualification and Vendor Setup Policy, along with the adoption of the supplier questionnaire and related due diligence, further contributes to mitigate the risk of forced or child labour.

Canadian Natural conducted supplier engagement and advocacy initiatives in 2025, that helped consolidate direct knowledge and reliability with selected Tier 1 suppliers and their operations.

Based on our review of existing policies and practices in relation to human rights, and the foregoing mitigating factors, Canadian Natural believes that the risk of forced labour and child labour in our Tier 1 procurement activities and operations is low.

Going forward, our Company's multi-disciplinary working group will continue to investigate, identify, and recommend areas of improvement in the Company's business processes to assess and further reduce the risk of the use of forced labour and child labour in the Company's procurement and contracting activities.

Approval and Attestation

The contents and delivery of this Report were approved pursuant to subparagraph 11(4)(b)(ii) of the Act by the Board of Directors of Canadian Natural Resources Limited, being the governing body of the entity that controls each of the Canadian Natural Reporting Entities, on May 7, 2026.

In accordance with the requirements of the Act, and in particular section 11 thereof, I attest that I have reviewed the information contained in the Report for the Canadian Natural Reporting Entities. Based on my knowledge, and having exercised reasonable diligence, I attest that the information in the Report is true, accurate and complete in all material respects for the purposes of the Act, for the reporting year ended December 31, 2025.

I have the ability to bind Canadian Natural Resources Limited and the Canadian Natural Reporting Entities.



Full name: Scott G. Stauth

Title: President and a Member of the Board of Directors of Canadian Natural Resources Limited

Date: May 25, 2026

Appendix A

Wholly-owned subsidiaries of Canadian Natural Resources Limited that are “Canadian Natural Reporting Entities” under the Act:

- Canadian Natural Upgrading Limited
- CNR Montney Partnership
- 1745844 Alberta Ltd. - Canadian Natural Resources Limited assumed 100% ownership on November 1, 2025.
- CanNat Liquids Marketing Limited